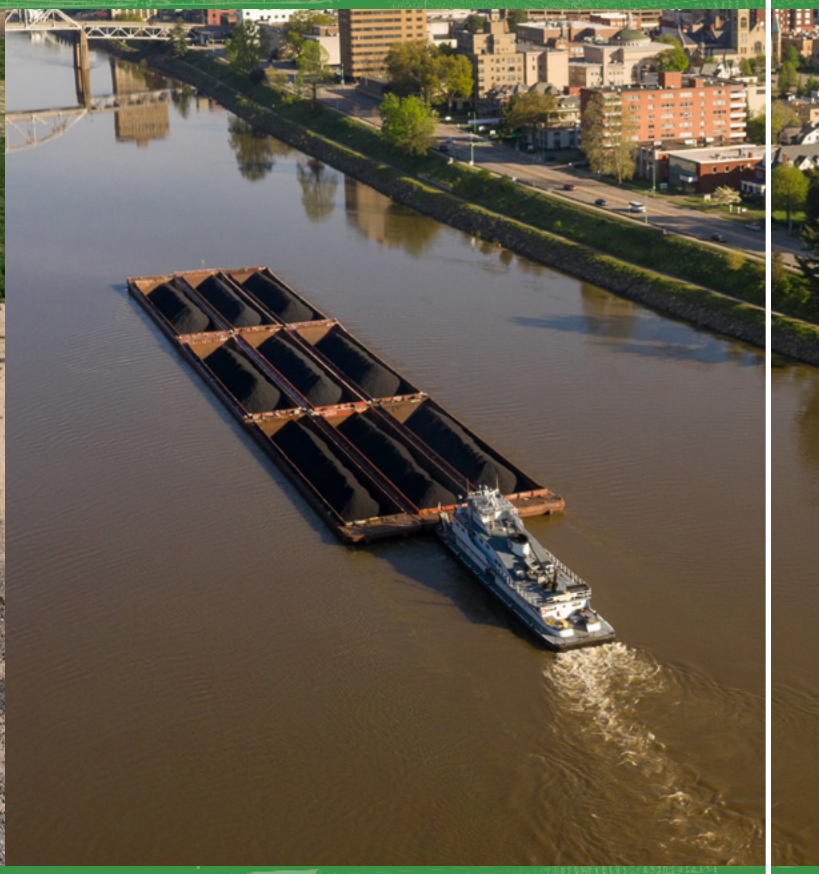
NCTA

Supporting bulk commodity shippers in a changing transportation landscape





Railroad consolidation. Reliable service. Competitive transportation.

The proposed Union Pacific–Norfolk Southern merger underscores how transportation decisions can reshape supply chains for decades. For shippers of coal and other bulk commodities, the stakes include reliable deliveries, reasonable costs, and protection of substantial investments in privately owned equipment.

With more than five decades of experience, the National Coal Transportation Association brings together shipper advocacy, practical operating expertise, and industry relationships to help members navigate challenges on the rails, on inland waterways, and at export terminals.

A stronger voice for bulk commodity shippers.

Transportation networks are changing, energy markets are evolving, and public policy decisions are shaping both. NCTA helps members understand what these changes mean for their businesses—and gives them a collective voice in decisions affecting their operations.

The proposed Union Pacific–Norfolk Southern merger puts railroad consolidation and shipper protections back in the spotlight. Meanwhile, recurring service disruptions, longer trains, and aging railcar fleets remain ongoing concerns. NCTA combines policy engagement with practical expertise to help members prepare, respond, and keep essential commodities moving.

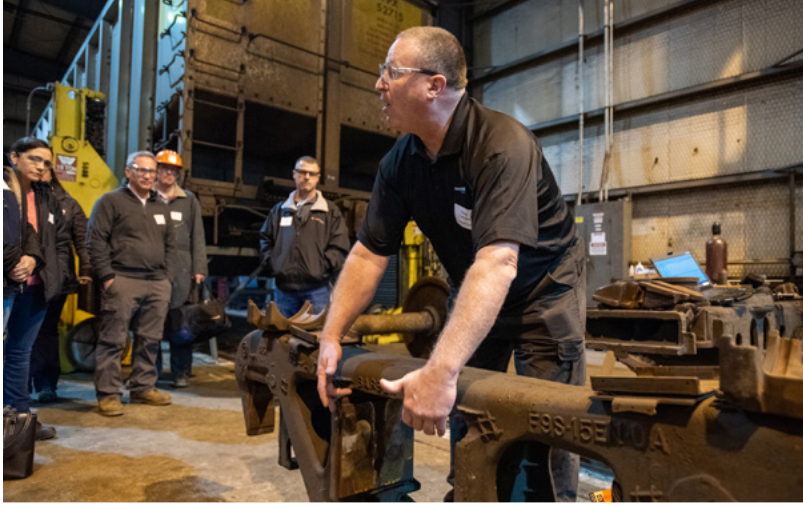
Shipper Advocacy

NCTA engages with the U.S. Surface Transportation Board, Congress, and other public policy makers on transportation issues affecting bulk commodity shippers. Activities include:

- Advocating for meaningful shipper protections in the proposed Union Pacific–Norfolk Southern merger, including service accountability and safeguards for shippers dependent on a single railroad.
- Sponsoring the recurring "Utility On-Time Performance Survey," providing railroad service data for industry benchmarking and informing policy makers about shipper experience.
- Participating in regulatory proceedings and public hearings addressing service reliability, demurrage, railroad use of private railcar assets, and other shipper concerns.

Waterborne Transportation

NCTA's Waterborne Committee expands the association's reach beyond rail, addressing bulk commodity shipments on inland waterways and port issues affecting coal and other commodity exports. The committee provides a forum for members to exchange information, identify shared concerns, and inform NCTA's engagement on infrastructure, transportation policy, and access to domestic and international markets.



O&M Expertise

NCTA's volunteer Operations and Maintenance Committee helps members protect their railcar investments and maintain safe, efficient fleets. Its practical programs also support knowledge transfer to the next generation of industry professionals. Activities include:

- An annual Operations and Maintenance Conference featuring railcar component experts and maintenance best practices.
- Member surveys providing benchmarks on equipment performance, maintenance needs, and the effects of longer trains.
- Periodic "railcar teardowns" offering firsthand observation of components, inspection methods, and maintenance procedures.
- Technical webinars addressing current and emerging O&M topics.

Business Networking & Industry Intelligence

NCTA's spring and fall conferences combine valuable industry networking with speaker programs exploring transportation, energy, and public policy. Members build relationships, exchange operating experience, and hear directly from industry leaders and policy makers.

Between conferences, the monthly ***On Track Live*** webinar brings timely perspectives and discussion on current issues in transportation, energy, environmental affairs, and public policy. The association's biweekly ***On Track*** newsletter keeps members informed about industry developments and NCTA activities.

NCTA membership is exceptionally economical—and joining is easy.

For more information, please contact:

John Ward
Executive Director
801-560-9801
john@movecoal.org

Melinda Canter
Director of Marketing and Member Services
720-227-1049
melinda@movecoal.org

NCTA
National Coal Transportation Association
9980 S. 300 W, Suite 200
Sandy, Utah 84070
www.movecoal.org